

2020 TRANSPORTATION FUNDING MEASURE

## Preliminary Staff Recommendation for Corridor Investments and Regionwide Programs

In early 2019 the Task Force identified a number values and outcomes for the measure. These provided a key guide for the staff recommendation. We encourage Task Force members to revisit those values as you consider the package overall. These values include the following. More details can be found at **oregonmetro.gov/transportation**.

- · Improve safety
- Prioritize investments that support communities of color
- · Make it easier to get around
- Support resiliency
- Support clean air, clean water, and healthy ecosystems
- Support economic growth
- Increase access to opportunity for low-income Oregonians
- Leverage regional and local investments



### Memo

Date: Friday, October 18, 2019

To: Transportation Funding Task Force Members

From: Margi Bradway, Deputy Director of Planning and Development Department

Anthony Buczek, Project Manager of Project Development for Transportation Measure

Subject: Staff recommended corridor investments

### Background: From Tier 1 corridors to potential project opportunities

At a work session on June 4, 2019, the Metro Council directed staff to work with local partners to move forward 13 "Tier 1" travel corridors to identify possible projects for consideration in a transportation investment measure. In its direction, the council considered a number of factors, including community engagement, input from jurisdictional partners and values and outcomes identified by the Transportation Funding Task Force and the Metro Council in early 2019. Projects in these corridors are expected to constitute most of the investment of a potential 2020 transportation funding measure; they will be supplemented by regionwide funding programs that provide benefits and address key community and transportation needs beyond these corridors.

Between June and September 2019, Metro staff collaborated with regional and local agencies and consultant teams to plan, develop and assess potential costs of project opportunities along the 13 corridors identified as Tier 1 by the Metro Council.

Metro staff met with staff from transportation agencies across the region, including cities, counties, TriMet, and the Oregon Department of Transportation, to identify potential project opportunities consistent with the Task Force and Council outcomes, which could be delivered as part of a potential funding measure. Based on projects identified in the 2018 Regional Transportation Plan, local Transportation System Plans, TriMet's System Plan, and other corridor plans, Metro staff documented a list of project opportunities and project details such as key goals, project elements, and current cost estimates. Metro also considered new opportunities for projects based other information, such as safety reviews and supplementary analysis of potential transit performance.

### **Local Investment Teams**

On each Tier I corridor, Metro identified a project or series of projects based on the work discussed above. In some cases, these projects are specific to a location or jurisdiction. In other cases, such as transit projects, the project termini extend the entire corridor or through the majority of the corridor. This interplay between location-specific projects and overlapping projects is illustrated in the individual Draft Project Recommendations. The projects that were identified or developed through this process were presented to Local Investment Teams described below for their feedback and to better understand how those projects might address key community needs.

During July and August 2019, Local Investment Teams in each county considered project opportunities and provided valuable feedback, recommendations, and key priorities or themes to inform the potential project mix to advance within each corridor. These teams were composed of 10 to 12 community members with experience living, working and traveling in each county. Members were asked to apply this personal experience to reviewing and providing feedback on potential projects.

Working with our facilitation consultant, Metro completed reports summarizing all Local Investment Team feedback on the corridor projects and finalized these with input from the teams. These reports were shared with the Task Force, which heard the feedback from Local Investment Team members at its Sept. 18 meeting in Beaverton.

Metro is deeply grateful to the Local Investment Team members for their time and insight.



### Developing staff project recommendations

The initial Staff Project Recommendations show current project opportunities identified on the corridor, which defined the overall "corridor need" identified in the technical process. Within each corridor, staff is recommending to advance a project or set of projects for further project development and/or construction.

In recommending projects to advance on each corridor, Metro staff carefully considered and weighed a number of factors:

- Metro Council outcomes for the Transportation Measure
- Task Force outcomes for the Transportation Measure
- Local Investment Team input
- · Regional and local plans
- · Analysis of transit opportunities on corridor
- · Agency staff knowledge of readiness and opportunity
- Metro staff review of consistency with Regional Transportation Plan principles
- Expected scale of potential revenue
- Feasibility of delivering projects within the near future

In summary, projects were recommended for advancement based on their feasibility and ability to implement outcomes and objectives defined within the factors listed above.

### How to read these recommendations

Each corridor worksheet provides a brief description of the corridor, identifies the projects reviewed by the Local Investment Team on the corridor, and highlights the projects that staff recommend considering for investment as part of a possible regional funding measure. Project costs and key outcomes are identified. If a project cost is a range, that means that there is still additional need to further develop the project to understand its cost. In some of these cases Metro staff recommend funding the higher cost, in other cases staff recommend funding a portion of the cost. (In order to be included in a final recommendation to Metro Council, project delivery agencies will need to further refine project costs and identify any additional needed funding.)

In some cases, a project is identified as one that brings additional leverage, i.e. identified additional funds from other sources. For more discussion of what that means, please review the cost estimates discussion above.

A table in the upper right corner of each worksheet indicates the values that the Local Investment Team identified as particularly important on that corridor, and a Metro staff evaluation of whether the project meets those values. This evaluation is based on staff's best analysis as well as Local Investment Team feedback.

### Cost estimates

The initial Staff Project Recommendations include an initial cost estimate for each project with a range of potential costs estimated for each. The cost estimates for the project opportunities exist in varying levels of detail and certainty – from well-developed cost estimates based on preliminary designs to rough planning-level estimates. The range of potential costs provided in the initial Staff Project Recommendations are intended to give the Task Force and Metro Council a sense of need and scale on each corridor. The staff recommendations show the range of needs compared to the scale of the recommended investment by a possible funding measure.

The recommendations in corridors also list funding that could be leveraged from other sources. In some cases this is local funding that may already be secured or committed from a city, county, or other transportation agency. In other cases, leveraged funding will be sought from another source, such as the federal government, but is not yet confirmed.



### **About contingency**

Contingency is an amount of money, based on the project cost, that is set aside to account for potential project cost increases as the project is further developed. Project costs can increase due to a variety of issues, including learning about structural challenges (e.g. unstable soil, landslide risks), additional needs (e.g. stormwater management, more significant maintenance issues), project scope changes (e.g. more significant treatments are needed to achieve the result), and other external challenges, such as costs of materials, labor costs and availability, etc.

Uncertainty usually equates to eventual higher project costs. Therefore, staff undertook a review of best practices for assigning a working contingency at this planning level. Based upon the contingency review, staff have used a tiered approach of assigning a working contingency to each project based on its stage of cost estimate development in order to determine an overall program contingency. Projects with very rough estimates were assigned a higher working contingency, while those with more developed and detailed estimates were assigned a lower working contingency. This working contingency is in addition to the individual project-level contingencies that are assumed for each project cost estimate. The overall program contingency is the sum of the individual project-level working contingencies. The overall program contingency seeks to account for factors such as expected variations in actual project costs as they are further developed and escalation to year of expenditure, which has not yet been determined for each project.

Following further Task Force discussion and Metro Council direction on projects, Metro staff will continue to lead formal technical work with the project delivery agencies to refine and improve the certainty of the individual project cost estimates between now and a potential Metro Council referral decision in late spring 2020. This work will also include developing a schedule for the implementation of projects which will set a planned year of expenditure for each project. As this work progresses, it is expected that the program contingency will be reduced in concert with updated cost estimates and increased cost certainty. It is important for realistic budgeting to retain this program contingency in the interim to address the reality that project costs are likely to increase as they are refined.

### Overall package cost

The Task Force will discuss revenue mechanisms and overall funding considerations at its December 15 and January 18 meetings. For the purpose of the Task Force project recommendation conversation at this stage, the total amount of the staff recommendation should be considered a ceiling. If Task Force members are interested in adding additional funding or projects, they will need to identify equivalent opportunities to reduce or remove funding for other projects.

### Next steps

The Task Force will discuss these recommendations at its Oct. 30 meeting. The Task Force is expected to vote on recommendations to the Metro Council on Nov. 20. The Metro Council will then be asked to provide staff direction on which projects to advance for further development.

Project Delivery Agencies are the agencies who are likely to deliver a project or set of projects. These agencies are often the authority owning the road or other infrastructure, but they could also be an agency with a significant interest or investment in the corridor. Following Metro Council direction on projects to advance, Metro staff will continue to support and coordinate with these agencies on the next phases of project development. Projects are at different stages of project development and some projects will require more resources and focus than others.

The project list advanced by the Metro Council following Task Force review and input will likely change several times prior to the Metro Council's consideration of whether to refer a measure to voters in late spring 2020. This must happen for several reasons. First, all projects will undergo a more rigorous cost assessment process to bring them to a consistent set of cost assumptions. This will produce a revised program cost which will need to be matched to updated revenue projections. All projects will also undergo a risk assessment, to assess and document the level and type of risk associated with each project. Some projects will inherently



have more risk, due to factors such as complex project elements, potential environmental impacts, or unresolved design questions. Risks will also be taken into account when building a timeline for the overall delivery of the transportation funding measure, with some projects needing more time for further development than others.

These factors, along with increased clarity on the likely revenue scale, will inform another decision point at which the Task Force and Metro Council may recommend to add, modify, or remove projects from a measure package. This conversation will happen for the Task Force at meetings in March and April 2020.

### Summary

The Staff Project Recommendations reflect known needs on the Tier 1 corridors based on a variety of factors and engagement outlined above. Staff have sought to ensure the recommended projects on each corridor align with Metro Council values, Task Force values and the Local Investment Team feedback. It is now up to the Task Force to consider what it wishes to recommend to the Metro Council for moving forward.

## **Preliminary identified impacts**

Staff have conducted a preliminary assessment of how well the recommended projects advance the above outcomes through rough metrics related to transit mobility, climate, equity, safety, and system impacts. Additional and more labor and time intensive metrics, such as systemwide ridership and traffic performance data, will be produced later in the process and provided to Task Force members for future decisionmaking.

The measures shown below were produced using a combination of travel demand model analysis to preliminarily evaluate effects of proposed transit infrastructure improvements, analysis of crash data, and assessment of project goals relative to their estimated costs. All measures are very preliminary estimates and are likely to shift after further project development. However, in the interest of giving Task Force members some understanding of what investments will mean on the ground, we are providing these initial estimates earlier in the process. Note that these measures are for corridor investments only; they do not include potential outcomes of regionwide programs expected to be included in the possible funding measure to make investments beyond the identified corridors.

### Estimated Potential Investment Benefits: Overall Corridor Package

	TRANSIT		CLIMATE	<b>EQUITY</b>	SAFETY			
	Transit investment	Reduction in hours of passenger delay	Investment in greenhouse gas reduction*	Investment in equity focus areas	Estimated safety investment	Estimated safety investment in equity focus areas	% of Metro Region fatal crashes addressed	% of Metro Region serious crashes addressed
Amount	\$1.92B	1,175 hours	\$1.92B	\$2.33B	\$1.06B	\$1.02B	21%	20%
% of Package	62%	per day or more	62%	75%	34%	33%	Z170	20%

<sup>\*</sup> Transit projects are a Tier 1 Climate Smart Strategy, and are included in this estimate. Projects that improve biking and walking are likely to have a small impact in reducing greenhouse gas emissions, but we are not able to calculate that at this time.

### Estimated Potential Investment Benefits: By Corridor

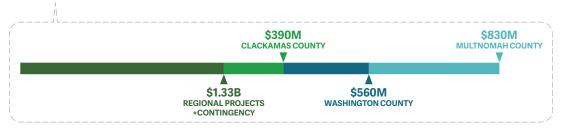
	TRANSIT			CLIMATE	EQUITY	SAFETY				
	Recommends transit project?	Travel time reduction	Daily passenger hours saved	Daily boardings	Est. funding addressing GHG emissions	% of corridor in equity focus area	Estimated safety investment	Fatalities 2007-17	Severe Injuries 2007-17	% of regional severe crashes
TV Highway	•	15%	143	+400	\$260M	85%	\$270M	29	175	3.8%
185th	~	9%	63	+50	\$100M	90%	\$20M	5	40	0.8%
82nd	•	15%-35%	150-350 or more	+800- 4,300	\$110M	74%	\$190M	19	177	3.6%
Burnside	•	23%	730	+2,100	\$50M	71%	\$30M	16	125	2.6%
Powell	Plan: n	ew HCT ser	vice	+27,700	\$20M	84%	\$0M	22	137	2.9%
122nd	~	10%	40	+100	\$20M	88%	\$70M	9	66	1.4%
McLoughlin	~	15%	49	+300	\$110M	59%	\$60M	20	113	2.5%
C2C/181st					\$0M	37%	\$70M	7	61	1.3%
Sunrise					\$0M	34%	\$10M	5	43	0.9%
Central City	Plan:	improved L	RT	+36,600	\$150M	97%	\$170M	11	90	1.9%
162nd					\$0M	92%	\$70M	3	31	0.6%
SW Corridor	Adds n	iew LRT ser	vice	+39,100	\$975M	32%	\$50M	8	34	0.8%
Albina					\$0M	100%	\$40M	6	32	0.7%



# **Corridor Scenario Investment Summary**

Staff recommendation is based on feedback from Local Investment Teams and other public engagement, the Regional Transportation Funding Task Force and Metro Council values and outcomes, and the feasibility of delivering projects to the public within a reasonable time frame.





CORRIDOR	PROPOSED REGIONAL MEASURE FUNDING	LEVERAGED FUNDS	IDENTIFIED CORRIDOR NEED
Southwest Corridor	\$975M	\$1.4B	\$2.4B
McLoughlin	\$200M		\$280M
Clackamas to Columbia/181st	\$50M/\$80M		\$280M
Sunrise	\$70M		\$560M
Tualatin Valley Highway	\$350M	\$50M	\$600M
185th Ave	\$200M	\$20M	\$270M
82nd Ave	\$35M / \$70M / \$265M	\$160M	\$820M
Burnside	\$80M / \$150M	\$450M	\$890M
Central City	\$170M / \$50M	\$50M	\$390M
122nd Ave	\$90M		\$160M
162nd Ave	\$70M	\$10M	\$170M
Albina Vision	\$55M		\$75M
Powell	\$30M		\$40M

#### **DELIVERY AGENCIES**

ОРОТ	Oregon Department of Transportation	PP	Port of Portland
M	Metro	G	City of Gresham
TM	TriMet	MW	City of Milwaukie
PBOT	Portland Bureau of Transportation	GL	City of Gladstone

Washington County	oc Oregon City
Clackamas County	

gray =	future need = recommended to advance	. L	OCAL INVES	TMENT TEAM	КЕҮ ТНЕМЕ	s
	PROJECT	SAFETY	TRANSIT	ECONOMIC	EQUITY	RESILIENCY
1	Transit Planning	0	•	•	0	
2	Intersection Improvements			0		

• = addresses theme • • partially addresses theme



wc

### **SW Corridor**

**Southwest Corridor Light Rail** will address congestion in the I-5 corridor and expand the MAX system to growing communities in SW Portland, Tigard and Tualatin, serving more people with fast, affordable high-capacity transit. It will increase access to living wage jobs in Tigard and Tualatin and connect to educational opportunities at PCC Sylvania, OHSU and PSU.

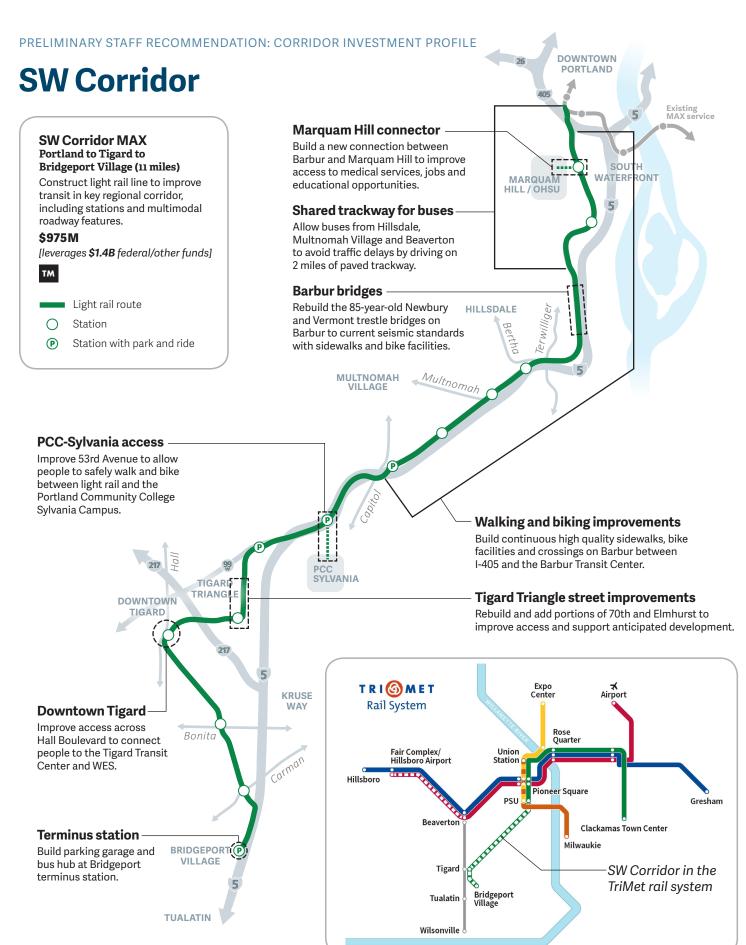
The project includes bicycle and pedestrian network improvements, like protected bike lanes and better sidewalks on Barbur Boulevard. Bus service improvements will complement light rail, including a two-mile shared trackway near Downtown Portland where buses can drive on the tracks to avoid traffic delays. The project will improve safety in a corridor where 42 serious injuries and fatalities occurred between 2007-2017. 32% of this corridor is in an equity focus area.

The project is paralleled by the **Southwest Corridor Equitable Development Strategy (SWEDS)**, a collaboration of public and private partners working to generate equitable economic opportunity, and preserve and expand affordable housing along the light rail route.



[SEE PROJECT MAP NEXT PAGE]









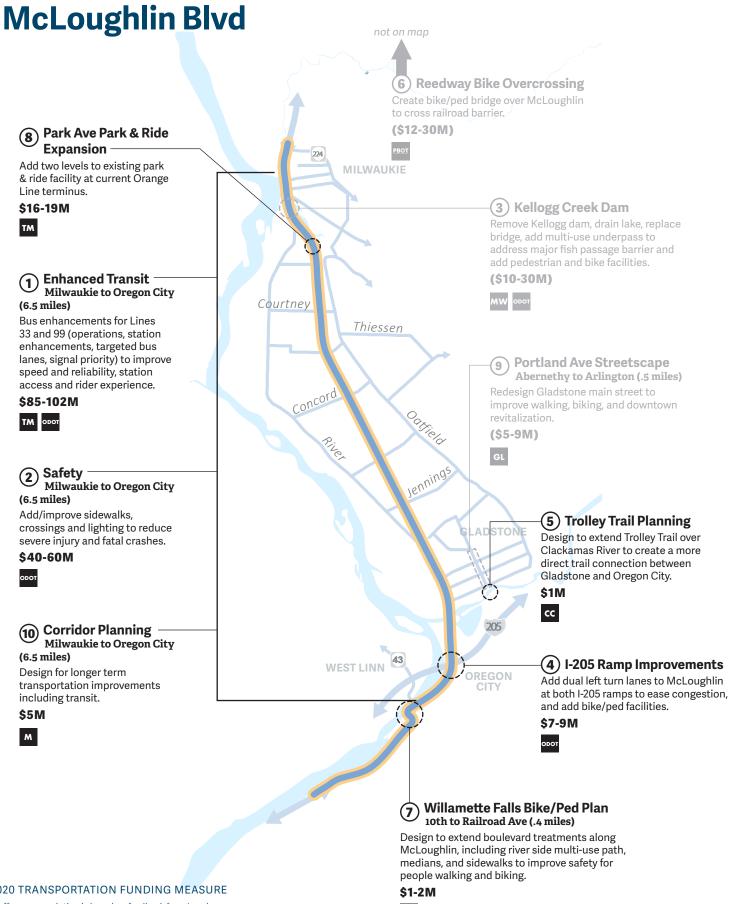
## **McLoughlin Blvd**

McLoughlin Boulevard connects communities in Clackamas and Multnomah counties to jobs, housing, and transit. The corridor serves as an alternative to I-205 and other routes between Portland and Clackamas County, and has been identified by TriMet as a key corridor to increase ridership. Locally, it is a main street for various communities, and provides local access and circulation. There were 133 serious injuries and fatalities on this corridor between 2007-2017. 59% of this corridor is in an equity focus area.

PROJECT	I	INVESTMEN ACCESS/		
Recommended / Future Need	SAFETY	TRANSIT	ECONOMIC	EQUITY
Enhanced Transit	0	•		0
2 Safety	•	•		0
3 Kellogg Creek Dam			•	
I-205 Ramp Improvements			0	
5 Trolley Trail Planning				0
Reedway Bike Overcrossing			0	
Willamette Falls Bike/ Ped Plan			•	
Park Ave Park & Ride Expansion		•		
Portland Ave Streetscape	0			
Corridor Planning	•	0	•	
SCENARIO INVESTMENT		\$	\$200M	
IIVESTIVIENT			280M CORRI	

[SEE PROJECTS MAP NEXT PAGE]



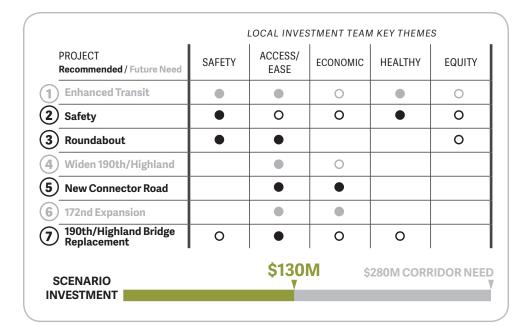


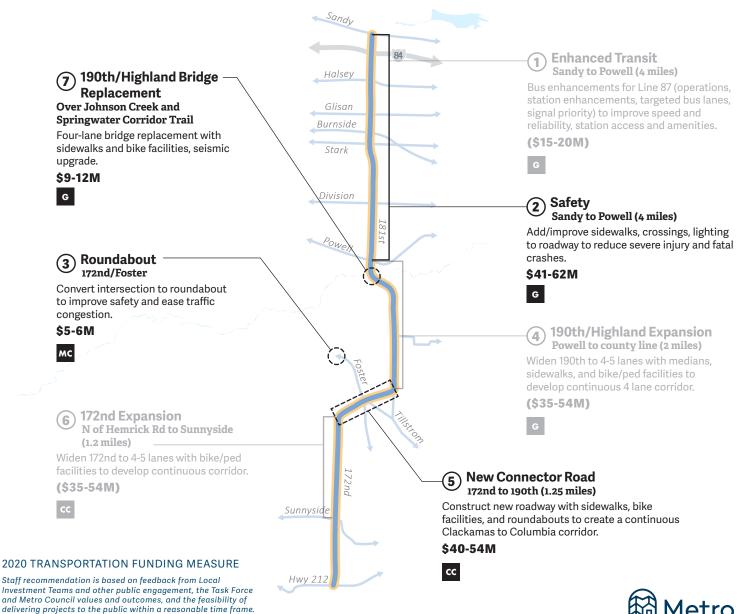
#### 2020 TRANSPORTATION FUNDING MEASURE



### **C2C/181st Ave**

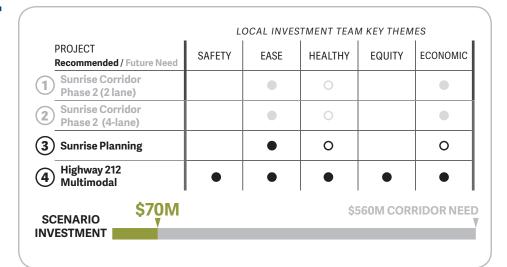
C2C (Clackamas to Columbia) /181st
Avenue is a major North-South
connection between rapidly
developing Happy Valley and the
Columbia Corridor through Western
Gresham. It connects I-84 and US 26
(Powell) and is a North-South
alternative to I-205. This corridor also
connects employment with lowincome areas, affordable housing,
schools, parks and other neighborhood
amenities. There were 68 serious
injuries and fatalities on this corridor
between 2007-2017. 37% of this corridor
is in an equity focus area.

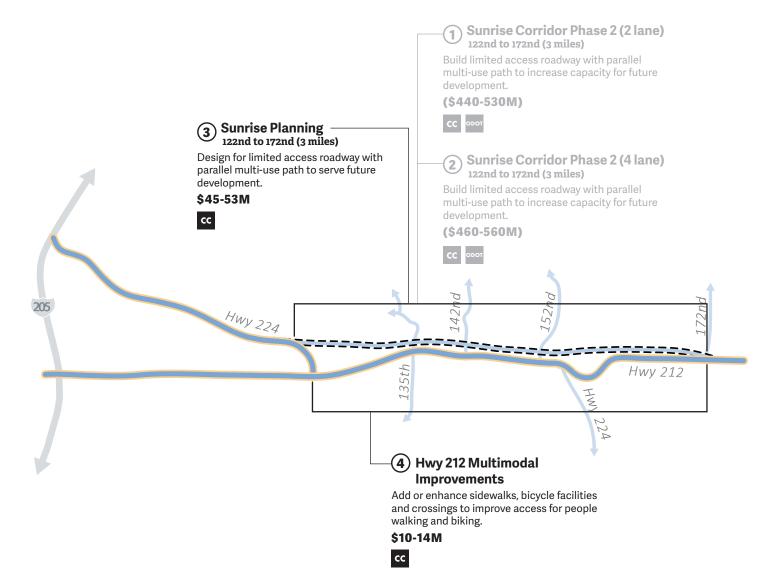




### **Sunrise Corridor**

Highway 212 and the Sunrise Corridor connect future residential and employment areas to existing job centers near I-205. The potential future connection is intended to provide access to jobs and affordable housing in Clackamas County and serve as an alternative connection from the future Clackamas-to-Columbia corridor to I-205. The corridor supports freight movement to US 26, provides connections to recreation areas, and is an important bicycle connector. There were 48 serious injuries and fatalities on this corridor between 2007-2017. 32% of this corridor is in an equity focus area.



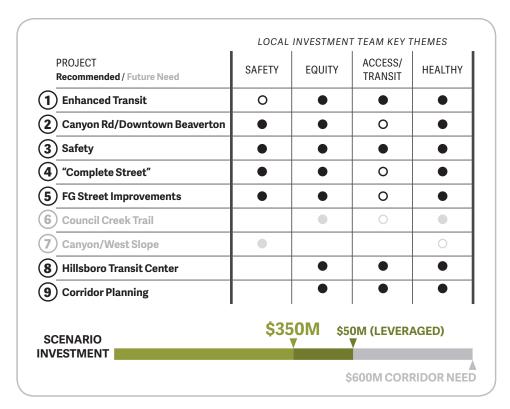






## **TV Highway**

Tualatin Valley (TV) Highway connects multiple community centers, including Forest Grove, Cornelius, Hillsboro, Aloha, Beaverton and Portland. The corridor serves many communities of color, limited English proficiency speakers and lower income communities, and supports one of the highest ridership bus lines in the region. The corridor also supports significant freight movement. It has multiple regional trail crossings and serves several Urban Growth Boundary expansion areas. There were 204 serious injuries and fatalities on this corridor between 2007-2017. 85% of this corridor is in an equity focus area.



[SEE PROJECTS MAP NEXT PAGE]



## **TV Highway**

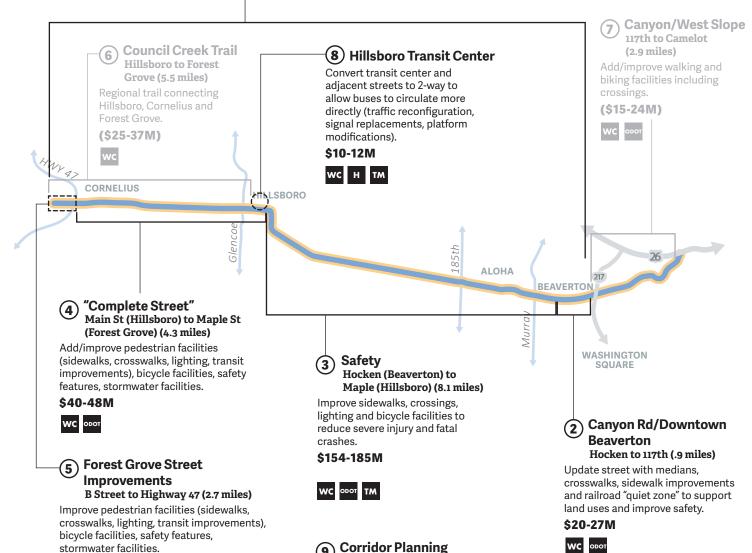
### **Enhanced Transit**

#### **Forest Grove to Beaverton Transit Center** (16 miles)

Bus enhancements for Line 57 (operations, station enhancements, targeted bus lanes, signal priority) to improve speed and reliability, station access and amenities throughout the corridor.

\$53M [could leverage federal funds]





## \$5-7M



### Corridor Planning Forest Grove to Portland Union Station (26 miles)

Planning work for longer-term corridor investments including transit enhancements to improve speed and reliability, station access and amenities. Alternatives analysis for transportation, transit, land use, railroad interface.

### \$12-14M





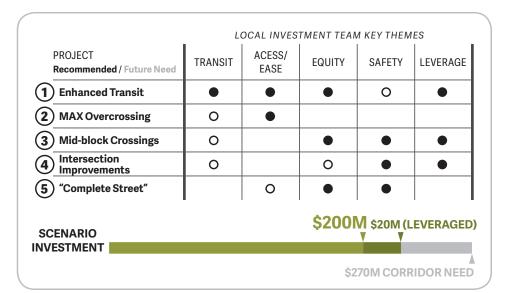


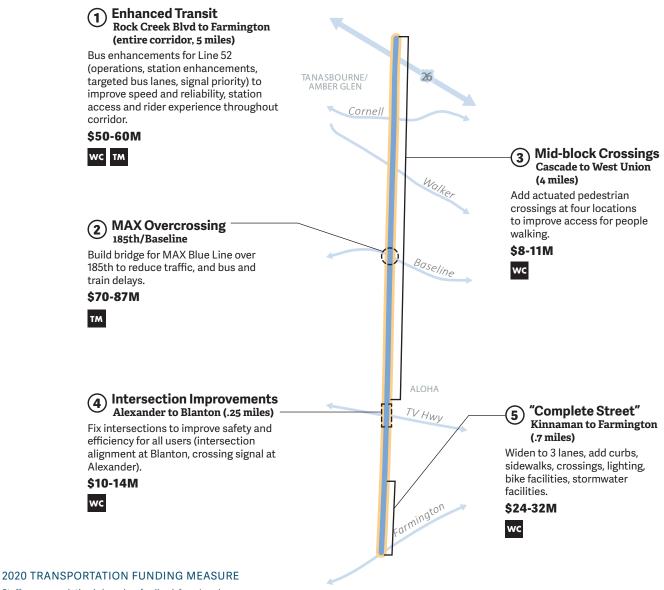
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### 185th Ave

**SW 185th Avenue** carries up to 65,000 vehicles and over 3,900 people on transit a day. It serves a concentration of communities of color, lower-income communities and provides access to education centers and medical clinics. It has high transit ridership potential, a high safety need, and a concentration (**90%** of corridor) of equity focus areas. There were **45** serious injuries and fatalities on this corridor between 2007-2017.

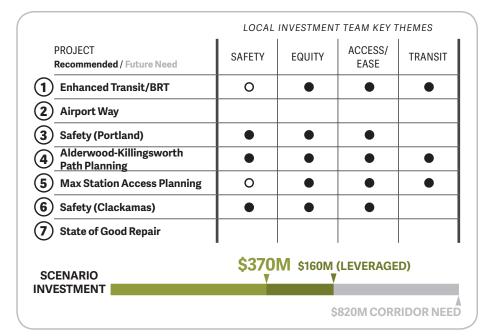


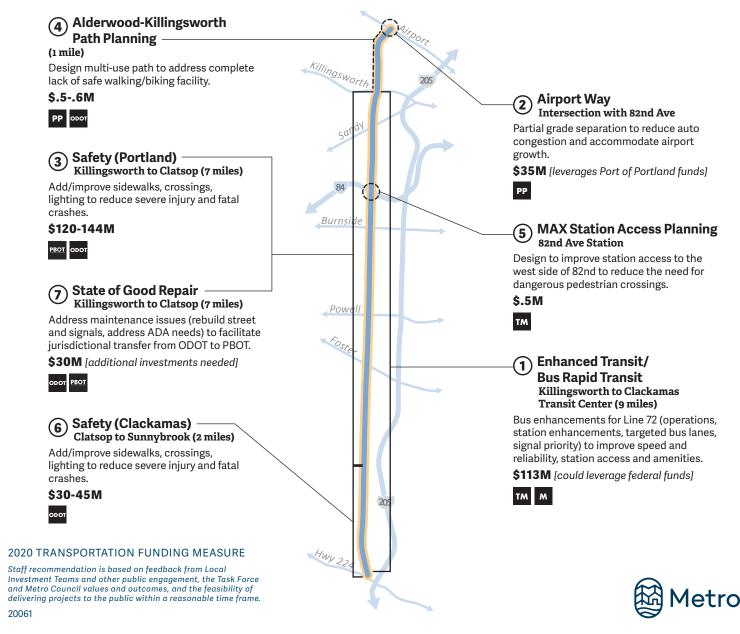




### 82nd Ave

82nd Avenue connects Clackamas Town Center, the Jade District, Montavilla and Roseway neighborhoods, and the Portland International Airport. It is an alternative route to I-205 and serves one of the most diverse populations in the region. 82nd Avenue also has the highest bus line ridership in the region and provides access to the Blue, Red, and Green MAX lines. It serves as a main street for various communities, provides local access and circulation, and is a Civic Corridor within the City of Portland. There were 196 serious injuries and fatalities on this corridor between 2007-2017. 74% of this corridor is in an equity focus area.

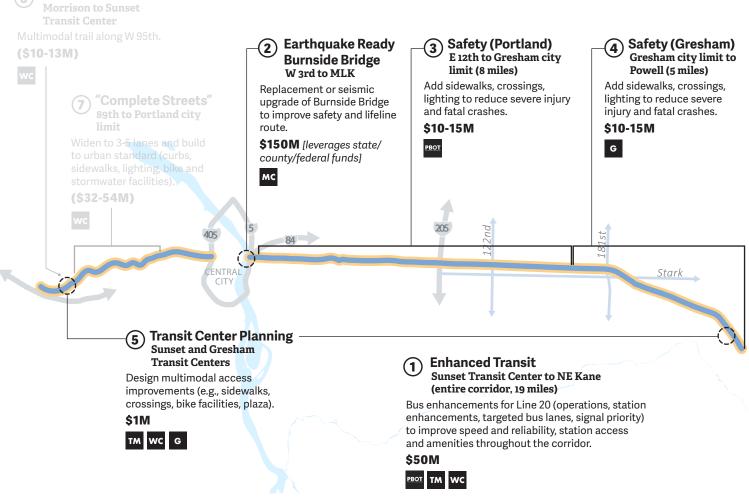




### **Burnside**

Burnside Street connects Washington County (where it's known as Barnes Rd) and East Multnomah County through downtown Portland. It is a designated "emergency lifeline" route and aids emergency vehicles during disaster recovery efforts. It is a critical Willamette River crossing for all users and a Main Street for numerous commercial centers. It also provides connections to MAX and Gresham Transit facilities. There were 141 serious injuries and fatalities on this corridor between 2007-2017. 71% of this corridor is in an equity focus area.



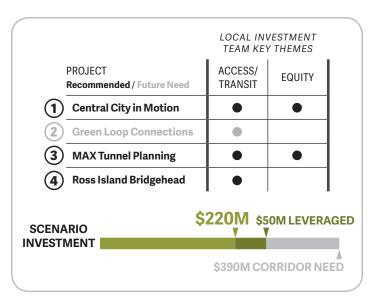


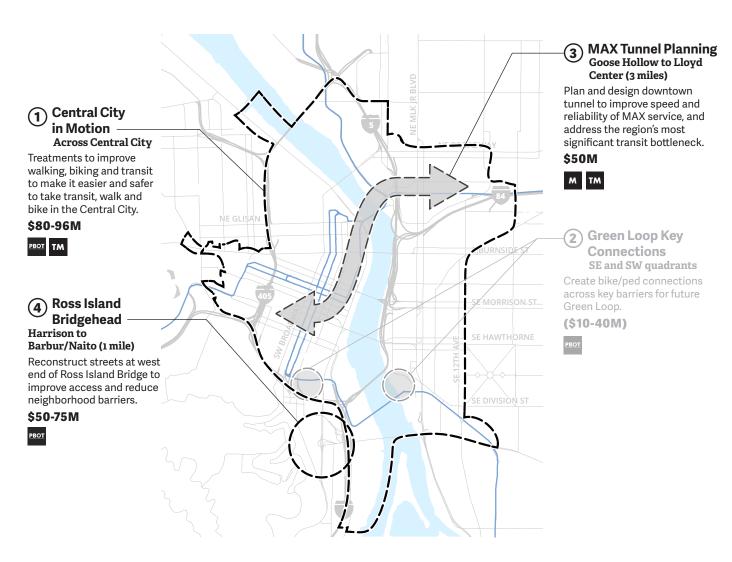
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## **Central City**

The Central City is the center of the Metro region and a key engine of the state's economy. It has the largest concentration of jobs and affordable housing in the state and is expected to receive over 30% of the city's projected future growth. The corridor also has a multi-modal transportation network with a wide variety of demands on the streets- walking, biking, MAX, streetcar, buses, scooters, freight delivery vehicles, cars and more. All MAX lines and 75% of the region's frequent bus lines serve and pass through the Central City. There were 101 serious injuries and fatalities on this corridor between 2007-2017. 97% of this corridor is in an equity focus area.



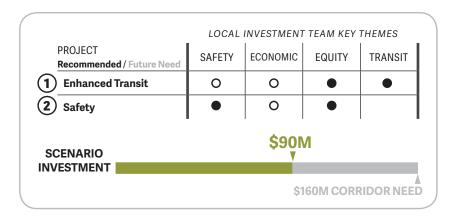


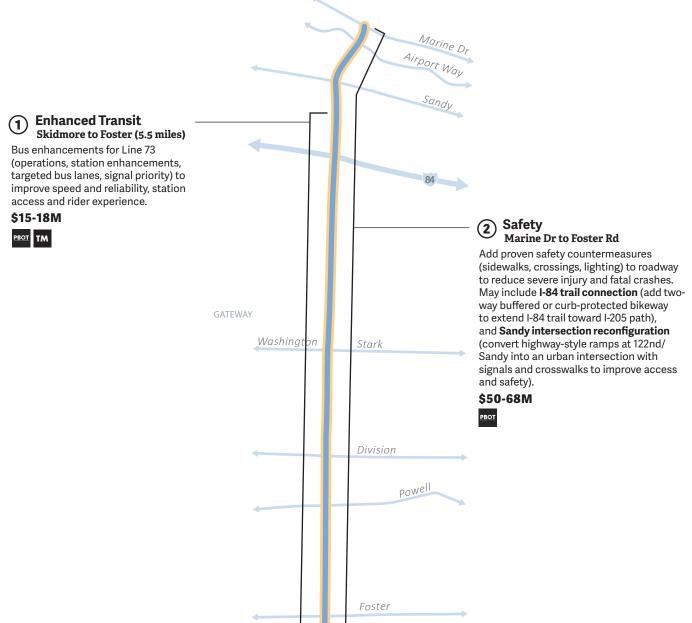




### **122nd Avenue**

122nd Avenue connects Foster Road to Marine Drive. The corridor serves TriMet Line 73 and connects to various East-West transit lines, including the MAX Blue line. It is identified as a Civic Corridor by the City of Portland from NE Sandy to Foster, and provides access to trails, including the Marine Drive trail, I-84 trail, and Springwater Corridor. There were 75 serious injuries and fatalities on this corridor between 2007-2017. 88% of this corridor is in an equity focus area.



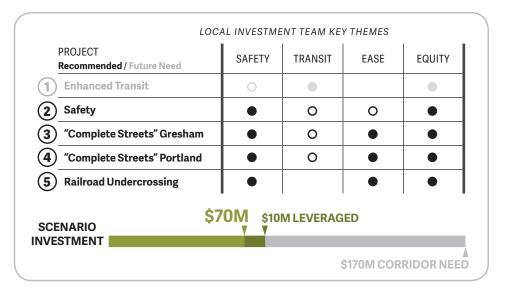


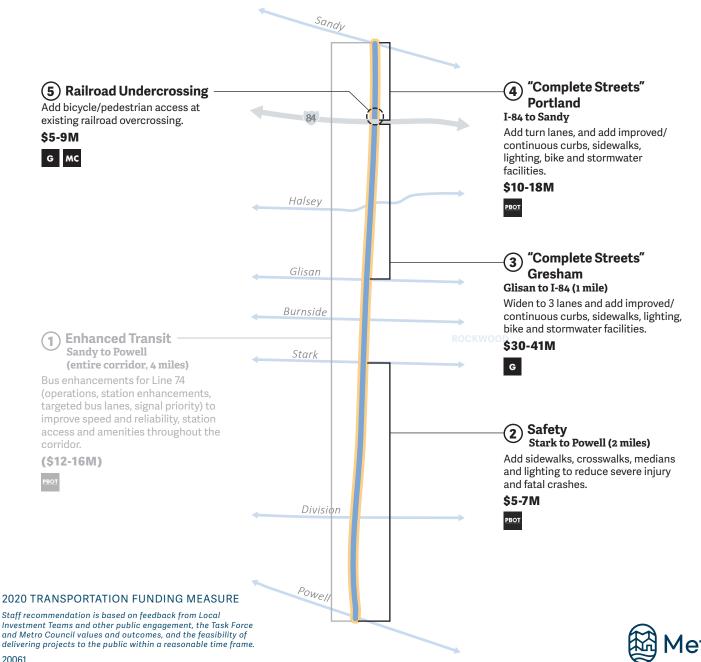




### 162nd Ave

I62nd Avenue connects NE Sandy Blvd and SE Powell Blvd on the border between Portland and Gresham. This corridor serves historically marginalized communities in the Rockwood neighborhood and provides access to schools, residential neighborhoods and commercial areas. It serves as a North-South bus connection to various East-West transit lines and provides access to Powell Butte trails and I-84 trail. There were 34 serious injuries and fatalities on this corridor between 2007-2017. 92% of this corridor is in an equity focus area.

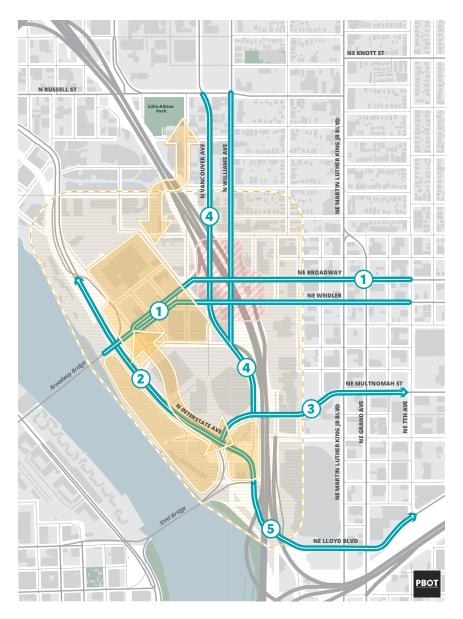




### **Albina Vision**

The Albina Vision concept offers a bold image of a new neighborhood in the historic Lower Albina area of N/NE Portland. The concept includes a reconfigured street grid, large open spaces, and direct access to the Willamette River for all people, including children. Achieving this long-term vision will require thorough study, extensive public engagement, coordination with existing land-owners, and major public investments. Plans and strategies would synthesize the Portland City Council-adopted Central City 2035 Plan with the Albina Vision concept to establish a groundwork for future investment and expand upon Metro-funded work around public engagement and early design concepts. These projects are intended to provide short-term improvements to the neighborhood as a larger restorative vision is developed. There were 38 serious injuries and fatalities on this corridor between 2007-2017. 100% of this corridor is in an equity focus area.





### Broadway/Weidler Streetscape Broadway Bridge to NE 7th (.6 miles)

Develop an Albina "main street" with street lighting, public art, and enhanced transit stations to improve access and safety for all.

#### \$8-10M

### 2 Interstate/N. Portland Greenway Steel Bridge to NE Tillamook (.8 miles)

Enhanced crossings and a multi-use path to connect the Rose Quarter Transit Center to employment and housing areas further north.

#### \$13-16M

### Multnomah Blvd Streetscape NE Interstate to 7th Ave (.5 miles)

Green street features, lighting and upgraded transit stations to provide safe connections between Lower Albina, Convention Center and Lloyd neighborhoods.

### \$5-6M

## Vancouver/Williams NE Russell to Multnomah (.8 miles)

Street lighting, better transit stops, and improvements to existing bikeway.

#### \$7-8M

### 5 Lloyd Blvd Steel Bridge to NE 7th Ave (.5 miles)

Multi-use path to strengthen mulitmodal connection between Albina, Lloyd and SE Portland.

#### \$3-4N

### 6 Albina Urban Design Strategy Areawide

Develop plans and strategies to guide Albina Vision implementation. Key elements include: urban design strategy, Rose Quarter TC, bridgehead and river connections, multimodal connections.

### \$12M

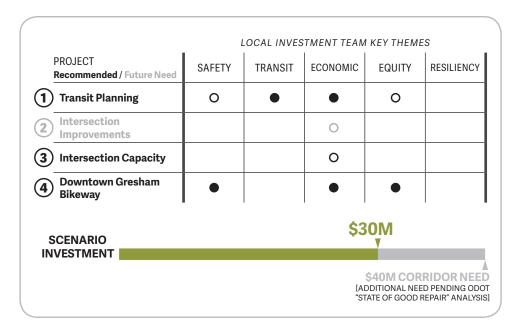


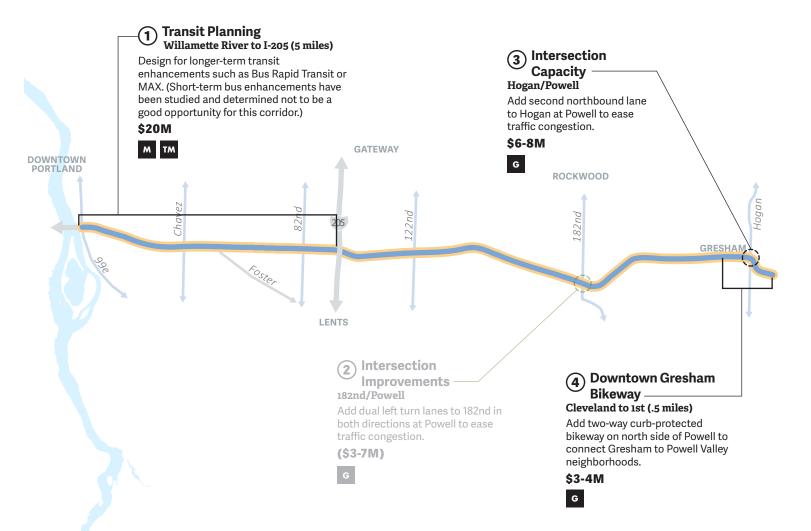


### **Powell Blvd**

Powell Boulevard links Portland's west side to East Multnomah County for all modes, including freight, and connects historically underserved communities. TriMet identifies Powell as a key corridor to increase ridership. This corridor serves as main street for numerous commercial centers. There were 159 serious injuries and fatalities on this corridor between 2007-2017.

84% of this corridor is in an equity focus area.





#### 2020 TRANSPORTATION FUNDING MEASURE



## **Regionwide Program Investment Summary**

### Preventing displacement in investment corridors

The Metro Council and Transportation Funding Task Force want to make sure that transportation investments support the people that live along the corridor. To that end, they are proposing that 2% of each corridor's funding be set aside to bring individuals and organizations together to identify policy and funding needs to strengthen the community, reduce the risk of displacement, and support existing businesses and residents ahead of possible transportation investments. A portion of these funds will also be available to enact the needs and strategies identified through this equitable development strategy process, and many of the programs discussed below will also likely be beneficial in supporting identified needs.

### Benefits beyond corridors: Regionwide programs

The Metro Council has directed that the potential transportation funding measure include regionwide programs to provide benefit and meet community needs beyond specifically identified transportation projects like those in these recommendations.

Based on community engagement and input from the Transportation Funding Task Force, the Metro Council directed staff to proceed with further development of the following potential programs on September 24, 2019.

Proposed program criteria, processes and funding commitments will be further developed through engagement with community and partners in the coming months.

### Likely programs

### Safe Routes to School

Projects and programs that help students get to school safely, affordably, and efficiently by walking, biking and taking transit.

### Safety Hot Spots

Reducing crashes where they happen most through grants to improve safety at key high-crash corridors and intersections throughout the region.

#### **Better Bus**

Strategic investments to make transit better by improving capacity and reliability and reducing delays along major bus lines.

### **Active Transportation Regional Connections**

Grants and technical assistance to fill critical gaps in the regional pedestrian and bicycle networks, such as off-street trails, bridges and paths.

#### **Transit Vehicle Electrification**

Funding for TriMet and SMART to achieve their goals of phasing out diesel bus fleets.

#### **Main Streets Revitalization**

Creating welcoming business districts by investing in sidewalks, crosswalks, bikeways, lighting, street trees and vegetation, seating and art.

### **Fare Affordability: Students**

Free transit passes for lower-income high school students throughout the region.

### **Protecting and Preserving Multi-Family Housing**

Acquire and rehabilitate multifamily housing to protect affordability amid transportation investments.

### **Future Corridor Planning**

Preparing for what's next by funding planning for future transit investments and other major improvements.

