



**CITY OF OREGON CITY  
CITY COMMISSION  
2019 - 2021 GOALS, PRIORITIES AND MILESTONES**  
Adopted by the City Commission on April 3, 2019

**Vision:** Embrace and advance Oregon City's historic role as a regional leader.

**Mission:** Build a dynamic community that leads the State in safety, economic opportunity, livability, and historic significance.

**GOAL 1: Cultivate an Environment for Successful Economic Development**

Priority	Milestones
Willamette Falls Legacy Project	Complete the Federal, State and Local permit approval process for phase 1 of the Riverwalk and begin construction in the spring of 2020.  Continue to work with the property owner to determine future private development on the site including funding, infrastructure, parking and development strategies.
Cove Project – Phase II	Work with the Cove development team to implement the approved Disposition and Development Agreement and to complete the habitat restoration and mitigation assessment.
Railroad Quiet Zone	Complete design and construction drawings of required quiet zone improvements at 10 <sup>th</sup> and 11 <sup>th</sup> Streets.  Identify a funding strategy to construct the quiet zone improvements.
Beavercreek Employment Area	Identify additional funding opportunities to provide needed infrastructure to serve this area.  Continue partnership with the Chamber of Commerce, Clackamas Community College and Clackamas County Business and Economic Development to continue the marketing and development initiative efforts to bring investment and employment opportunities to this area.
City-wide Economic Development Plan	Develop City-wide Economic Development Strategy.  Intensify recruitment efforts by participating in Team Oregon, working with local companies with plans for expansion and connecting with site selectors.
Urban Renewal District	Determine how to proceed with the Urban Renewal Program in Oregon City through further discussion with the Urban Renewal Commission <a href="#">and public outreach/input</a> .

**Commented [RLS1]:** Are there any measures that we could associate with this item to determine at the end of the biennium whether it has progressed in a positive direction?

**Commented [RLS2]:** Similar to above comment, this is generic. What are the milestones or measures that will indicate success?

Tourism Plan	Implement the City's adopted Tourism Plan through a coordinated, collaborative effort with all stakeholders.
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## GOAL 2: Address Critical Facility/Operations Needs

Priority	Milestones
<a href="#">City-wide Facility Planning</a>	<a href="#">Develop a long-term strategy for City facilities including new buildings in design/construction phases.</a>  <a href="#">Conduct public outreach to inform the development of a Facilities Plan and to educate residents on City facilities/public meeting spaces.</a>
Public Works and Parks Operations Center	<p>Complete the redevelopment of the Fir Street property to accommodate the needs of Parks Maintenance and the Public Works Department.</p> <p>Determine the future use of the Public Works Operation Center property that is located on Center Street, including the upper yard, as part of a holistic facilities strategy <del>once the move to the Fir Street facility is completed.</del></p>
Meyers Road and Molalla Avenue Projects	Complete the design and begin construction of the Meyers Road Extension and the Molalla Avenue Reconstruction Projects.
Beavercreek Road Concept Plan Area	Identify the preferred location, funding methods and necessary agreements to construct a new Beavercreek Reservoir and Pump Station to meet the distribution system needs in this area.
Parks Deferred Maintenance	<p>Determine revenue options for the long-term maintenance of City Parks and Recreational Facilities and the prioritization of projects to be completed <del>for the Commission to consider.</del></p> <p>Determine outreach plan and communication strategy to gather input from the community to guide the Commission decisions.</p>
Information Technology	Complete a strategic plan for short-term and long-term Information Technology infrastructure improvements and management needs to ensure the viability and security of the City's system.
Police, Commission, and Court Facility	Complete the final design and begin construction of the new Facility.

**Commented [RLS3]:** When will the move take place? Do we need to wait to work on this item?

## GOAL 3: Enhance the Livability of the Community

Priority	Milestones
Community Members Experiencing Homelessness	Work with regional partners to identify additional funding and provide increased education on resources available to reduce and prevent homelessness in the community.
Waterfront Master Plan	Revisit a portion of the Waterfront Master Plan, including Clackamette Park, the boat ramp location, the RV Park and the City-owned properties across from Clackamette Park.

	<del>Develop the scope of the Plan, prior to beginning work.</del>
Construction Excise Tax	Review the potential implementation of an affordable housing construction excise tax and how <del>any</del> revenues could be distributed and invested into programs and projects to reduce housing costs and provide affordable housing opportunities.
Ermatinger House	Work with strategic partnerships and stakeholders to establish a long-term operation and maintenance plan.  Work to connect the House with the tourism plan and economic development.
<a href="#">Comprehensive Plan Update</a>	<a href="#">Identify grant opportunities and begin the process to update the Oregon City Comprehensive Plan.</a>

#### GOAL 4: Pursue Opportunities to Increase Transparency and Encourage Citizen Participation

Priority	Milestones
City-wide Communications Strategy	Create and implement a City-wide Communications plan.
Electronic Records Management and Information Governance	Conduct a City-wide records inventory and make the information readily available, which will increase public access to City records and information.
Oregon Library Association Public Library Standards	Create and implement a consistent method to survey and assess the community to meet the Oregon Library Association Public Library Standards and ensure the Library provides appropriate resources and services.
<del>Comprehensive Plan Update</del>	<del>Identify grant opportunities and begin the process to update the Oregon City Comprehensive Plan.</del>

#### GOAL 5: Maintain Fiscal Health and Long-Term Stability

Priority	Milestones
Deferred Water Infrastructure	Begin community outreach and communications regarding long-term water rates and the need for infrastructure replacement.  Prepare for possible ballot measure to address degraded water system.

Parks and Recreation Master Plan	<p>Update the Parks and Recreation Master Plan, Capital Improvement Plan and complete a System Development Charge analysis for the City's park system.</p> <p>Adopt the appropriate System Development Charge to implement the projects identified in the Master Plan.</p>
Stormwater Master Plan	<p>Update the Stormwater Master Plan, Capital Improvement Plan and complete a Rate Study and System Development Charge analysis for the City's stormwater system.</p> <p>Adopt the appropriate System Development Charge to implement the projects identified in the Master Plan.</p>